

Introductions and Expectations »»Health, safety and logistical information »»Introductions »»Course content and agenda »»Participant's expectations »»Introduction of the PfMP® certification track **Defining Portfolio Management** »»Learning objectives »»Domain description »»Key definitions »»What is portfolio management? »»Projects, programs, portfolios »»Areas of emphasis »»Portfolio stakeholder management »»Portfolio governance »»Cost and benefit profile and the portfolio life cycle »»Benefits management and portfolio management life cycles »»Exercise **The Portfolio Life Cycle** »»Overview of Life Cycle »»Portfolio Management Information System (PMIS) »»Governance within the Portfolio Life Cycle **Strategic Management** »»Strategy concepts »»Supporting documentation and the strategic plan »»Planning and optimization »»Organizational risk appetite »»Managing strategic change **Governance Management** »»Overview and Guiding Principles »»The Concept of Governance »»Effective Design Factors »»Governance Roles »»Capacity and Capability Management »»Overview and Guiding Principles »»Capacity Management and Planning »»Supply and Demand (Management and Optimization) »»Organization Capabilities (Assessment and Development) »»Performance Management (Reporting, Analytics, and Balance) **Stakeholder Engagement** »»The Importance of Stakeholders »»Overview and Guiding Principles »»Definition and Identification »»Analysis and Planning »»Communications Approaches and Management **Value Management** »»Overview (Guiding Principles, Definition, and Components) »»Negotiating Expected Value »»Maximizing Value »»Assuring Value »»Realizing Value »»Measuring and Reporting Value »»A Look at Tools »»Risk Management »»Overview and Guiding Principles »»Portfolio Risk Planning »»Portfolio Risk Identification »»Portfolio Risk Assessment »»Portfolio Risk Response **Exam Prep and Practice** »»Overview »»Documenting experience »»Submitting the application »»Preparing to sit for the exam