

## **DAY 1**

- Risk Governance – What are its key elements.
- Black Swans & Grey Rhinos
- Risk Culture in the Board Room
- Fostering an effective risk culture in the organization
- The Risk Taxonomy every board member needs to understand
- Individual Board Member responsibility towards Risk Management
- The CEO as the Chief Risk Officer
- Risk Appetite and Key Risk Indicators (KRIs) – The compass to effective risk management.
- Nomination Committee – Considering risk capabilities during board membership and C-Suite nominations.
- Remuneration Committee – Remuneration policies that can incentivize risk taking.
- The Board of Directors & The Chief Risk Officer – A relationship that needs to be understood well.
- Board oversight & strategy implementation – A key risk management tool
- The role of Internal Audit in providing assurance over the organizations Risk Management Practices.

## **DAY 2**

- Why is Risk Management Failing?
- The Organizations Internal Control Framework – What boards fail to understand
- Key Learning items from risk management failures.
- Risk Models & Why do they fail

## **DAY 3**

- The Role of Key Governance Stakeholders
- Enterprise Risk Management & Banks – A Misunderstood relationship
- High Level Overview of key Risk Management Frameworks (COSO, ISO)
- The Three Lines Model & Risk Ownership
- Risk Management Reporting – What every board member needs to know